# 2021 School Planning Workbook

July 2021

ATLANTA

PUBLIC SCHOOLS

#### Overview

Through this planning process, we hope you have an opportunity to collaborate as school leadership teams with a focus on ensuring **every** student graduates ready for college, career, and life. This process will walk you through a needs assessment and planning process with the goal of aligning our work and developing action plans to intentionally serve all students in your school. The work of each school will ensure that APS:

- Recommit to solid, innovative and evidence-based instructional delivery and academics;
- Restore our students and staff by providing support and tending to whole-child and staff well-being; and
- Reimagine the supports, structures, and processes needed to ensure equity for all.

This workbook will:

- Guide school leaders in evaluating progress made thus far
- Help leaders identify the needs of their school community and students
- Provide direction on creating plans aligned to those needs
- Capture information needed for federal and state program requirements
- Offer a template to guide discussion and capture expectations

For assistance on building and implementing your plans, please reach out to:

- Sherri Forrest, Director of Continuous Improvement, <u>sherri.forrest@atlanta.k12.ga.us</u>, (404) 802-2781
- Travis Norvell, Director of Strategy & Culture, <u>tnorvell@atlanta.k12.ga.us</u>, (404) 802-2884
- Larry Wallace, Executive Director of Federal Programs, <u>larry.wallace@atlanta.k12.ga.us</u>, (404) 802-2388

# SCHOOL NAME: David T. Howard

| Strengths  | Opportunities  |
|--|--|
| During the 2020.21 school year, we met our school goal in math to increase the percentage of students who were proficient and above by 3% per the STAR Math Assessment.  | We will work to demonstrate growth in the area of ELA for<br>students scoring in proficient and above and beginner ratings per<br>MAP and GA Milestones.                             |
| During the 20.21 school year, we decreased the percentage of students scoring as beginning learners by 1% in math per the STAR Math Assessment.  | We will continue to decrease the percentage of students in math scoring as a beginning learner per MAP and GA Milestones.  |
| During the 20.21 school year, we met a school goal to decrease the failure rate from 20% to 15%.   | We will work towards closing the gaps of all subgroups in ELA and Math.  |
| An intervention block was created during the 20.21 school year to<br>address student Tier 2 and Tier 3 intervention plans and provided<br>extensions for students that reflected college and career readiness<br>based on our signature programming. | With a focus on equity we will work to increase access to<br>advanced classes and sustain a proportional amount of<br>disadvantaged students who are successful in advanced classes. |
| Implemented systematic equity and diversity conversations driven<br>by the STAMPED book and Learning by Doing to acknowledge the<br>inequities within our local school context.  | Create a care team who develops, implements, and monitors a streamlined plan of getting services to the student in a timely manner   |

#### **Root Cause**

(ES/MS: Literacy Proficiency) (HS: Post-graduation Preparedness) (ES/MS: Numeracy Proficiency) (HS: College & Career Readiness)

(Whole Child/Student Support)

Needs

Assessment

# SCHOOL NAME David T. Howard



|  | Our Overarching Needs   |  |
|--|---|--|
| (ES/MS: Literacy Proficiency)<br>(HS: Post-graduation Preparedness)  | (ES/MS: Numeracy Proficiency)<br>(HS: College & Career Readiness  | (Whole Child/Student Support)  |
| SI   | MART Goals (Elementary/Middle Schoo   | ol)  |
| We will close the achievement gap between all<br>subgroups, reduce the percentage of beginner<br>earners and increase the percentage of<br>proficient and distinguished learners in ELA as<br>measured by the Ga Milestones and MAP<br>Reading Assessment by the Spring MAP<br>Administration. The targets will be as follows<br>pased on the pre-assessment given from the<br>Fall MAP Administration:<br>Subgroup A: Percentage of beginner<br>learners decrease by 1.5%<br>Subgroup B: Percentage of proficient<br>and distinguished learners increase by<br>3% | We will close the achievement gap between all<br>subgroups, reduce the percentage of beginner<br>learners and increase the percentage of<br>proficient and distinguished learners in MATH<br>as measured by the Ga Milestones and MAP<br>Math Assessment by the Spring MAP<br>Administration. The targets will be as follows<br>based on the pre-assessment given from the<br>Fall MAP Administration:<br>Subgroup A: Percentage of beginner<br>learners decrease by 1.5%<br>Subgroup B: Percentage of proficient<br>and distinguished learners increase by<br>3% | <ul> <li>We will</li> <li>Reduce the percentage of students missing 10 or more days by 3%</li> <li>Reduce the number of out of school suspensions by 3% from the 2019-2020 school year.</li> </ul> |

#### 2020 - 2021 STAR Data

- Math STAR Data
- ELA STAR Data

| Progress Monitoring Measures |                              |  |  |  |  |
|------------------------------|------------------------------|--|--|--|--|
| MAP Assessment, CFA and GMAS | MAP Assessment, CFA and GMAS | APS Graphs, attendance & discipline data |  |  |  |

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### **Strategy 1: Curriculum & Instruction**

Implement rigorous and culturally relevant and linguistically responsive curriculum with fidelity in all core content areas and instructional best practices in Tier 1 instruction

| Action Step   | Person/Position<br>Responsible | Timeline of<br>Implementation | Evidence and Artifacts          | Funding Source  |
|---|--------------------------------|-------------------------------|---------------------------------|-----------------|
| ELA will be using Amplify ELA.<br>Math will be using Amplify Math.<br>Science and Social Studies will be using Units<br>of Study.   | Teachers                       | August - May                  | Observations, Lesson Plans      | District Funded |
| Teachers will participate in ongoing Amplify<br>district training throughout the year to include<br>professional learning on increasing rigor and<br>how to incorporate the teaching of<br>pre-requisites with Amplify. | Teachers,<br>Administration    | July - August                 | Sign-In Documentation           | District Funded |
| The Principal or an Assistant Principal will<br>attend the collaborative team meetings weekly<br>to support the implementation of the required<br>curriculum in all classrooms  | Administration                 | August - May                  | Attendance Log                  | NA              |
| There is a unit internalization protocol. These<br>details have been shared with the<br>Department leads who will communicate to<br>the teachers the expectation of unit<br>internalization 2 weeks prior.              | Teachers                       | August - May                  | Unit Planning Documentation     | NA              |
| The master schedule includes weekly collaborative team meetings. Administration will attend the meetings to support the lesson  | Administration                 | August - May                  | Master Schedule, Attendance Log | NA              |



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- 1) Family Engagement
- 1) Additional Action Steps required for subgroup populations (eg. SWD, ELL, etc.)

| Action Step   | Person/Position<br>Responsible                         | Timeline of<br>Implementation | Evidence and Artifacts  | Funding Source               |
|---|--|-------------------------------|---|------------------------------|
| Analyze intervention block data once a month to determine the needs of each subgroup  | Teachers, ARA<br>Monitors,<br>Administration           | August - May                  | Weekly Lesson Planning, Weekly<br>Administrator Meeting Documentation | NA                           |
| Conduct monthly data talks to review student<br>intervention data and make decisions on<br>student needs, examine failure data by grade,<br>by subject and by ethnicity. and then<br>implement a plan to assist failing students. | Teachers,<br>Administrators, Care<br>Team              | September - May               | Data Talk Spreadsheets, Attendance Logs,<br>Meeting Minutes           | NA                           |
| Conduct monthly data talks to examine attendance data by grade and ethnicity.   | Teachers,<br>Administration, Care<br>Team              | September - May               | Data Talk Spreadsheet, Attendance Logs,<br>Meeting Minutes            | NA                           |
| Provide professional learning for best<br>practices when working with subgroup<br>populations as needed.  | Teachers,<br>Administration,<br>Consultants            | September - May               | Attendance Logs   | General Funds,<br>Foundation |
| Provide workshops for parents to get acclimated to the new Amplify curriculum.  | Teachers,<br>Instructional<br>Technology<br>Specialist | September -<br>October        | Attendance Logs, Flyers   | NA                           |



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| Action Step  | Person/Position<br>Responsible             | Timeline of<br>Implementation | Evidence and Artifacts                                 | Funding Source |
|--|--|-------------------------------|--|----------------|
| Conduct student data talks and goal<br>setting conferences to implement at least<br>3 times during the year.   | Teachers, Support<br>Staff, Administration | September - May               | Calendar Event /Schedules                              | NA             |
| Implement Saturday School to close<br>achievement gaps and increase the the<br>percentage of proficient and distinguished<br>students in ELA and Math. | Teachers,<br>Administrators                | September -<br>February/March | Attendance Spreadsheets, Teacher<br>Planning Documents | NA             |
|  | _  |                               |  |                |
|  |  |                               |  |                |
|  |  |                               |  |                |
|  |  |                               |  |                |

# SCHOOL NAME



# Strategy 2: Whole Child & Intervention

Implement a Whole-Child system of supports that integrates social-emotional learning, behavior, wellness, and comprehensive academic intervention plans

| Action Step   | Person/Position<br>Responsible | Timeline of<br>Implementation | Evidence and Artifacts               | Funding Source                    |
|---|--------------------------------|-------------------------------|--------------------------------------|-----------------------------------|
| We have three Deans of Student Support<br>that will be trained on restorative practices.<br>It will be one at each grade level.   | Deans                          | August-<br>September          | Training attendance/<br>Deliverables | N/A                               |
| Each morning, students will have a morning<br>greeting with their advisory teacher at about<br>five minutes each. Then on Wednesdays,<br>there is a 45 minute period for SEL<br>instruction. The sum is 65 minutes a week | Deans                          | August-May                    | Advisory GCR, Second Step Curriculum | NA                                |
| We will create a Care Team to understand the<br>needs of whole child supports and ensure<br>that students receive the necessary supports.   | Administration                 | August                        | Committee Meeting Agenda             | Cares Act Funds,<br>General Funds |
| Care Team provides clear action steps and follow through from prior team meetings.  | Administration                 | September<br>-May             | Committee Meeting Agenda             | NA                                |
| We will administer the universal health screener and analyze the data to determine and address student needs.   | Nurse/Administr<br>ation       | August - May                  | Health Screener Data , Action Plan   | District Funded                   |

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| Action Step  | Person/Position<br>Responsible | Timeline of<br>Implementation | Evidence and Artifacts                  | Funding Source  |
|--|--------------------------------|-------------------------------|---|-----------------|
| Intervention block is implemented and<br>observations will be conducted to ensure the<br>five elements of fidelity                       | Administration                 | August-May                    | Observation Data                        | District Funded |
| Provide a cycle of support for MTSS and monitor<br>weekly implementation to ensure interventions<br>are being implemented with fidelity. | Administration<br>& Counselors | August-May                    | MTSS Management Log,<br>Observation log | NA              |
|  |                                |                               |   |                 |
|  |                                |                               |   |                 |
|  |                                |                               |   |                 |

## SCHOOL NAME David T Howard



# **Strategy 3: Personalized Learning**

Utilize flexible learning tools, technology integration, and targeted instruction to personalize learning for all students

| Action Step   | Person/Position<br>Responsible | Timeline of<br>Implementation | Evidence and Artifacts   | Funding Source |
|---|--------------------------------|-------------------------------|--|----------------|
| Teachers will provide differentiated learning paths, pace and performance tasks during intervention blocks. | Teachers                       | August - May                  | Observations, Coaching Trackers with feedback for Intervention block | NA             |